

Meeting: Well-Being Strategic Partnership Board

Date: 8 December 2008

Report Title: Supporting People Long Term Funding Plan

Report of: Margaret Allen – Assistant Director for Strategy and

Commissioning (LBH - Adults, Culture and

Community Services) &

Chair of Haringey's Supporting People Partnership

Board

Purpose

To seek views from members of the Well Being Partnership Board on the direction of travel for the Supporting People Programme and it's medium to long term funding priorities

Summary

The Government's three year funding settlement for 2008 – 2011, brought a reduction in Haringey's Supporting People grant of 13% over three years. This will mean having to find £3 million of expenditure savings by 2011.

Haringey's Supporting People programme has been highly successful in identifying efficiency savings and in closing provision that is not needed, which has reduced annual spending by £3 million. The programme has also managed to build capacity without additional investment, worth £2 million. Overall the net benefit of the programme's effective Value for Money approach is worth £5 million (a 21% efficiency saving since 2003). However, the savings now required will be difficult to achieve through efficiencies alone.

This suggests a re-alignment of the programme's priorities and how services are funded. This may result in some provision being significantly reduced and/or alternative funding sources being identified.

This consultation now seeks statutory and non statutory stakeholder views on how this might be done and on how future SP investment should be focused.

The first round of consultation started in the week commencing the 20 October 2008 and concluded on Monday 24 November 2008.

The Themes emerging from the consultation and other work commissioned by the SP Partnership Board will be considered at the Well Being Theme Board at it's meeting on the 8th December 2008.

A second round of consultation, based on the emerging themes, will start in the week commencing the 8th December 2008, which will conclude on the 12

January 2009.

Legal/Financial Implications

Not applicable.

Recommendations

That the report be noted.

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Background

- In 2007/08 Haringey's Supporting People Grant was reduced by 2% by the Government, reducing it from £21.765 million to £21.330 million.
- The reduction was informed by the Government's proposed distribution formula, which identifies significant long term reductions in Haringey's SP grant
- In the Government's announcement last year of Local Government funding for 2008 – 2011, the level of national funding for the Supporting People programme was set at £1.686bn for 2008/09, £1.666bn for 2009/10 and £1.636bn for 2010/11
- For Haringey this translated into a reduction in Supporting People grant to £20.68 million (3% reduction) in 2008/09; £19.64 million (5% reduction) in 2009/10 and £18.66 Million (a further 5% reduction) in 2010/11
- It should be noted that the Government has also announced that Local Authorities will be allowed to carry forward accumulated underspends, achieved through previous years efficiencies
- Since 2003 Haringey's Supporting People grant has been significantly reduced from £23.7 million – The Council has been very successful in using effective value for money policies and tools in finding the savings needed, without effecting strategically relevant services or any significant service reductions
- This combined with carried forward underspends (allowed by central Government on SP spending since 2003) and the full year effect of efficiencies achieved in 2007/08, allowed expenditure reductions in 2008/09 to be limited £340,000

- The Supporting People Partnership Board's financial model provided for a much smaller expenditure reduction in 2008/09, in order to allow all partners time to plan for the more challenging long term expenditure reductions.
- Further and much more significant expenditure reductions of £1.4 million in 2009/10 and £1.2 million in 2010/11 are needed.
- Further efficiencies are likely to be achieved but this level of reduction goes beyond the efficiencies that are possible – The Supporting People Partnership and HSP now need to decide how SP investment should be realigned so that it continues to deliver against key targets and is able to provide for critical needs.
- The Supporting People programme is ring fenced with strict Government directions and conditions governing how SP funding is spent and which define the governance arrangements (there must be a commissioning body driving the programme where the Council, NHS PCT and probation all have an equal vote).
- However, it is likely that in 2009/10 the Government will remove the ring fences and that SP funding will be included in Area Based Grant
- Appendix 1 provides the detailed three year projections of Supporting People spend and the levels of annual reductions needed, resulting from the Government's announcement of three year SP grant allocations last December.
- Appendix 2 provides a detailed list of services and projects commissioned through the Supporting People programme, including their capacity, levels of annual SP investment, outline performance information and which Haringey Strategic Partnership thematic area they may be linked to
- Earlier this year the Supporting People Partnership Board launched a
 consultation exercise to seek views across statutory (Health, Social
 Care, Safer Communities and Probation) and non statutory
 stakeholders (including providers of SP funded services), to ascertain
 the effect of potential funding and service reductions in each of
 vulnerable client groups covered by the Supporting people programme
- The exercise was also designed to seek views on what contribution Supporting People services make towards achieving key priorities and targets, including Local Area Agreement (LAA) targets
- The first round of consultation concluded on the 24th November 2008
- Alongside the consultation process a detailed examination has been undertaken looking at what demonstrable outcomes Supporting People services are achieving against LAA targets and what potential savings

are being achieved by the Supporting People programme against other statutory and public funding streams

- Appendix 3 details the questions that are were asked
- Haringey's Supporting People programme is one of the largest sectors
 of support in the Borough and provides 80% of all funding available to
 the non statutory sector. In total just under 10,000 households receive
 some level of support through the programme and it employs over 750
 support workers, employed by the various providers and services
 commissioned by Supporting People
- It should be noted that the Audit Commission rated Haringey's SP programme as good (2 stars), emphasising it's strength of governance and leadership; successful approach to addressing diverse needs; strong performance management and VFM frameworks; it's achievement of successful outcomes for vulnerable residents and it's strong strategic planning
- More specifically the programme delivers:
 - 140 housing related support services delivered through 80 external contractors and 20 internal.
 - There are about 4,000 (44%) accommodation based supported units, where the support is linked to a particular block of flats, house, hostel etc.
 - Of this 2,276 units are provided through sheltered housing warden services for older people
 - There are 5,200 (56%) floating support/outreach units provided, where the support is delivered to a vulnerable household living in an ordinary housing setting.
- The approximate breakdown of services and spend by client group is as follows:

SP PROGRAMME BUDGET 2000	6/07 BY CLIE	NT GROUP
Client Group	TOTA	L 2006/07
	% Units Capacity	% Budget
Generic	0.4	0.5
Homeless families with support	7.2	13.9

needs		
Mentally Disordered offenders	0.1	1.3
Offenders or people at risk of offending	0.4	1.6
Older People with support needs	53.5	24.2
People with alcohol problems	0.3	1.4
People with drug problems	0.2	0.7
People with HIV/Aids	0.5	0.4
People with Learning Difficulties	1.5	9.8
People with Mental Health Problems	5.4	17.3
People with Physical/Sensory Disability	1.3	1.7
Refugees	2.9	3.1
Rough Sleeper	0.2	2.1
Single Homeless with support needs	10.5	13.1
Teenage Parents	0.2	0.8
Women at Risk of Domestic Violence	13.7	2.8
Young people at risk	1.2	3.9
Young people leaving care	0.6	1.3

Emerging Themes

- A critical need to ensure that Haringey's Supporting People programme supports the delivery of the Borough's new Homeless Strategy and the target of reducing the number of homeless households in temporary accommodation within 2 years
- A need to restructure SP funded support services targeted at older people to address the over supply of some supported housing services and to address the under supply in more intensive extra care supported housing – However, significant challenges in achieving these changes given that 3,000 older residents have access to these services

- A need to increase and develop the supply of more intensive supported housing for vulnerable homeless young people at risk
- That direct access floating support services that can address most low level needs are delivering the most effective outcomes; are performing well and are offering significant savings on other public funding streams
- Supported housing offering short term low level support is emerging as a much less effective model with few residents successfully moving onto independent housing – Strong evidence to decommission this model of service
- Refuge services for domestic violence survivors are highly effective, offering the best performance against planned move on into independent housing
- For residents with significant, complex and challenging needs, supported housing offering intensive (24/7) support is the most effective model of service – There is strong evidence of need for these services
- Evidence that across the programme that there are significant outcomes being achieved in terms of preventing a large number of vulnerable people loosing their independence and being admitted to hospital, residential care etc. and that this is substantially alleviating funding pressures on the NHS, Social Care etc.
- Strong evidence to support additional investment from Health and other statutory partners in Haringey's SP programme – Eventhough many of these agencies are benefactors of the programme, the level of funding they provide is negligible

Appendix 1 – Long Term Funding Model for Haringey's Supporting People Programme

2007/08

21,456,211

(21,330,020)

(205,000)

(78,809)

% Grant Reduction

services

09/10 **Projected**

end

year

Inflation award from

Expenditure at year-

Carry-forward of grant income from previous

Total carry-forward remaining for following year

Grant Income in

financial year

PROJECTED EXPENDITURE Projected Expenditure as at Period 6 2007/08 Less full year effect of contract savings/inflation in	21,368,100	21,456,211	20,753,478	19,491,013	
07/08	n/a	-362,733			
	21,368,100	21,093,478	20,753,478	19,491,013	
Saving Targets Add Cost of council- tax benefit clients	88,111	-340,000	-1,470,000	-1,200,000	-3,010,000
Investment in new	00,111				

20,753,478

(20,682,294)

(78,809)

(7,625)

2008/09

2009/10

207,535

19,491,013

(19,648,179)

(7,625)

(164,792)

2010/11

194,910

18,485,923

(18,665,770)

(164,792)

(344,639)

Total

Savings

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Appendix 2 – Services currently commissioned through Haringey's Supporting People Programme

Supporting People Service Decommissioning - Tiering Options

Sector	Provider	Service	Annualised Contract Value	Units	Total value of each tier		2007/08 KPI prmance against target Q1 (%/Number) Q2 (%/Number) Q3 (%/Number) Q4 (%/Number) Annual throughput – (%/Number Moved On) Annual number %/Number of unplanned departures	Latest Composite QAF Score	Other Data Available	Thematic Board
Homeless Families with Support Needs	LBH Social Services	Younger Children Assessment Team (YCAT)	£161,000.00	40		98%	KPI1 – Numbers establishing independence Q1 – 100/55 Q2 – 100/58 Q3 – 100/54	Levels B/C	Capacity Being Reduced A review of the service found that it may not be eligible for SP funding.	Children and Young People

						Q4 – 100/59 Throughput - %/Number of people departing the service in 2007/08 141/66 %/Number of unplanned departures: 0/0			
						KPI1 – Numbers establishing independence Q1 – 100/46 Q2 – 100/46 Q3 – 100/46 Q4 – 100/44 Throughput - %/Number of people departing the service in 2007/08 98/4			
Older People with Support Needs	Hornsey Housing Trust	Hornsey Housing - floating Support Scheme	£152,318.27	46	98%	%/Number of unplanned departures : 0/0	Level B		Well Being
Older People with Support Needs	LBH Adult Care Housing	LBH Community Good Neighbourhood Schemes	£330,000.00	402	_98%	KPI1 – Numbers establishing independence Q1 – 100/466 Q2 – 100/466 Q3 – 100/464	Level B	Capacity Being Reduced	Well Being

						Q4 – No data Throughput - %/Number of people departing the service in 2007/08 100/16 %/Number of unplanned departures: 0.1/2			
					£643,318.27				
	1								
Level 2									
*Single Homeless with Support Needs	CARA Irish Housing Association	Liberty Mews (Eldon Works)	£5,498.59	6	75%	KPI2 – Numbers with planned move on Q1 – 100/2 Q2 – 0/0 Q3 – 0/0 Q4 – 0/0 Throughput - %/Number of people departing the service in 2007/08 108/3 %/Number of unplanned departures:	Level D	Being decommissioned	Integrated Housing Board
*Single Homeless with Support Needs	CARA Irish Housing	Craven Park Road. Stroud	£52,563.59	16	75%	KPI2 – Numbers with planned move	Level D	Being decommissioned	Integrated Housing Board

	Association	Green -CA				on			
						Q1 – 0/0 Q2 – 100/2 Q3 – 0/0 Q4 – 0/0			
						Throughput - %/Number of people departing the service in 2007/08			
						107/3			
						%/Number of unplanned departures :			
						0/0			
						KPI2 – Numbers with planned move on			
						Q1 – 100/2 Q2 – 0/0 Q3 – 0/0 Q4 – 0/0			
						Throughput - %/Number of people departing the service in 2007/08			
						103/3			
	CARA Irish	Woodstock				%/Number of unplanned departures :			
*Single Homeless with Support Needs	Housing Association	Road-Victoria Terrace	£41,885.38	13	75%	33/1	Level D	Being decommissioned	Integrated Housing Board

	CARA Irish					KPI2 – Numbers with planned move on Q1 – 0/0 Q2 – 0/0 Q3 – 0/0 Q4 – 0/0 Throughput - %/Number of people departing the service in 2007/08 100/0 %/Number of unplanned departures :			
*Single Homeless with Support Needs	Housing Association	Hampden Lane	£31,076.68	7	75	% 0/0	Level D	Being decommissioned	Integrated Housing Board
	CARA Irish	Hampden	231,070.00	,		WFI2 – Numbers with planned move on Q1 – 0/0 Q2 – 0/0 Q3 – 0/0 Q4 – 0/0 Throughput - %/Number of people departing the service in 2007/08 100/0 %/Number of unplanned departures:	Level D		
*Single Homeless with Support Needs	Housing Association	Road-High Road -CA	£40,554.94	11	£171,579.18 75°	6 0/0	Level D	Being decommissioned	Integrated Housing Board

Older People with						KPI1 – Numbers establishing independence Q1 – 100/56 Q2 – 100/57 Q3 – 100/57 Q4 – 100/54 Throughput - %/Number of people departing the service in 2007/08 100/7 %/Number of unplanned departures:		
Support Needs	Anchor Trust	Anchor Trust	£13,838.19	48		0/0	Level C	Well Being
	ASRA Greater	ASRA Greater				KPI1 – Numbers establishing independence Q1 – 100/33 Q2 – 100/33 Q3 – 100/33 Throughput - %/Number of people departing the service in 2007/08 100/0 %/Number of unplanned departures :		
Older People with Support Needs	London Housing Association	London- long term	£26,575.65	25	98%	0/0	Level C	Well Being

Oldor Booolo with					KPI1 – Ni establishi independi Q1 – 100 Q2 – 100 Q3 – 100 Q4 – 97/3 Throughp %/Numbe people de the service 2007/08 100/5 %/Numbe unplanne departure	ng ence /36 /34 /36 84 out - er of eparting se in	
Older People with Support Needs	EPIC Trust	Swallow House	£57,041.16	35	98% 0.7/1	Level C	Well Being
		Edmansons			KPI1 – Ni establishi independi Q1 – 97/5 Q2 – 100 Q3 – 98/5 Q4 – 97/6 Throughp %/Number people de the service 2007/08 100/8 %/Number unplanne departure	ng ence 58 760 59 51 out - er of eparting te in	
Older People with Support Needs	Hanover Housing Association	Close Sheltered Housing	£11,684.69	49	98% 1.2/3	Level C	Well Being

Older People with Support Needs	Haringey NHS Primary Care Trust	Physiotherapy Service	£10,790.34	3	98%	KPI1 – Numbers establishing independence Q1 – 100/9 Q2 – 100/5 Q3 – 100/9 Q4 – 100/11 Throughput - %/Number of people departing the service in 2007/08 170/14 %/Number of unplanned departures: 0/0	Level C	Well Being
Support Needs	Trust	Service	210,730.34	<u> </u>	3076	KPI1 – Numbers establishing	Level C	Well Bellig
						independence		
						Q1 – 100/23 Q2 – 95/22		
						Q3 – 100/23 Q4 – 100/23		
						Throughput -		
						%/Number of people departing the service in		
						2007/08		
						95/2		
						%/Number of unplanned		
						departures Departures;		
Older People with Support Needs						1		

Older People with	Hornsey Housing	Palm Tree				KPI1 – Numbers establishing independence Q1 – 100/14 Q2 – 100/14 Q3 – 100/14 Q4 – 100/14 Throughput - %/Number of people departing the service in 2007/08 101/1 %/Number of unplanned departures:		
Support Needs	Trust	Project	£60,093.60	14		0/0 KPI1 – Numbers	Level B	Well Being
						establishing independence		
						Q1 – 100/12		
						Q2 - 100/12 Q3 - 100/12 Q4 - 100/12		
						Throughput -		
						%/Number of people departing		
						the service in 2007/08		
						100/0		
						%/Number of unplanned		
Olden Deers le verite	Hama and Harris					departures :		
Older People with Support Needs	Hornsey Housing Trust	Sheba Court	£40,098.90	11	98%	0/0	Level B	Well Being

Older People with Support Needs	Hornsey Housing Trust	Olive Tree House	£48,022.01	15	98%	KPI1 – Numbers establishing independence Q1 – 100/23 Q2 – 95/22 Q3 – 100/23 Q4 – 100/23 Throughput - %/Number of people departing the service in 2007/08 95/2 %/Number of unplanned departures:	Level B	Well Being
Older Recole with	LBH Adult Care	LBH Sheltered				KPI1 – Numbers establishing independence Q1 – 99/1025 Q2 – 100/1029 Q3 – 100/1017 Q4 – 100/1018 Throughput - %/Number of people departing the service in 2007/08 99.5/109 %/Number of unplanned departures:		
	Housing	Schemes	£1,711,539.75	1029	98%	0.6/27	Level B	Well Being

							KPI1 – Numbers establishing independence Q1 – 83/24 Q2 – 100/23 Q3 – 100/23 Q4 – 96/23 Throughput - %/Number of people departing the service in 2007/08		
							108/7		
							%/Number of unplanned		
Olde	er People with	LBH Voluntary	Haringey Somali Carers				departures :		
Sup	port Needs	Sector Team	Trust	£60,403.19	23	98%	6/6 KPI1 – Numbers	Level C	Well Being
							establishing		
							independence		
							Q1 – 100/40		
							Q2 - 97.5/39 Q3 - 100/40		
							Q4 – 100/30		
							Throughput - %/Number of people departing the service in 2007/08		
							204/2		
							%/Number of unplanned departures :		
	er People with port Needs	LBH Voluntary Sector Team	Haringey Chinese Centre	£50,004.77	18	98%	0/0	Level C	Well Being
Sup	port needs	Seciol Team	Chillese Cerille	200,004.77	10	96%	0/0	Level C	vven benng

						KPI1 – Numbers establishing independence Q1 – 100/3 Q2 – 100/3 Q3 – 100/6 Q4 – 100/3			
						Throughput - %/Number of people departing the service in 2007/08			
		Haringey Irish				%/Number of unplanned departures :			
Older People with Support Needs	LBH Voluntary Sector Team	Community Centre	£10,415.29	3	98%	0/0	Level D	Being decommissioned	Well Being
Capport Nocac	COOK! TOUR!	Contro	210,410.20	<u> </u>	30%	KPI1 – Numbers establishing independence	201012		Troil Boiling
						Q1 - 100/43 Q2 - 100/43 Q3 - 100/43 Q4 - 100/43			
						Throughput - %/Number of people departing the service in 2007/08			
						100/0			
Older Deeple with	I DI I Velivate a	Cypriot &				%/Number of unplanned departures :			
Older People with Support Needs	LBH Voluntary Sector Team	Elderly Disabled Group	£148,632.15	43	98%	0/0	Level C		Well Being

						KPI1 – Numbers establishing independence		
						Q1 – 100/34 Q2 – 100/35 Q3 – 97/35 Q4 – 94/34		
						Throughput - %/Number of people departing the service in 2007/08		
						103/5		
						%/Number of unplanned		
Older People with	London & Quadrant Housing					departures :		
Support Needs	Trust	Jubilee Court	£18,519.58	27	98%	2/3	Level C	Well Being
						KPI1 – Numbers establishing independence		
						Q1 – 100/30 Q2 – 96/29		
						Q3 – 100/30 Q4 – 100/30		
						Throughput - %/Number of people departing the service in 2007/08		
						100/3		
	London 9					%/Number of unplanned		
Older People with	London & Quadrant Housing	The White				departures :		
Support Needs	Trust	House	£20,091.73	28	98%	0.8/1	Level C	Well Being

Older People with Support Needs	London & Quadrant Housing Trust	Cozen Court	£2,420.47	11	98%	No data for 2007/08	Level C	Well Being
Older People with Support Needs	London & Quadrant Housing Trust	Amelia House- Ravensdale Mansions	£16,600.83	25	98%	No data for 2007/08	Level C	Well Being
						KPI1 – Numbers establishing independence		
						Q1 – 100/9 Q2 – 100/10 Q3 – 100/8 Q4 – 100/7		
						Throughput - %/Number of people departing the service in 2007/08		
						94/2		
Older People with	London & Quadrant Housing	Floating Support for				%/Number of unplanned departures :		
Support Needs	Trust	Older People	£7,091.51	9	98%	0/0 KPI1 – Numbers	Level C	Well Being
						establishing independence		
						Q1 – No return Q2 – 96/27 Q3 – 100/26 Q4 – No return		
						Throughput - %/Number of people departing the service in		
Older People with	Methodist Homes Housing					2007/08		
Support Needs	Association	The Paddock	£4,389.39	9	98%	103/2	Level C	Well Being

	1	1	1		1	1		ı	
						%/Number of unplanned departures : 1.85/1			
						KPI1 – Numbers establishing independence			
						Q1 – 100/24 Q2 – 100/27 Q3 – 100/27 Q4 – No return			
						Throughput - %/Number of people departing the service in 2007/08			
						96/0			
Older People with Hou	esentation busing (Clive Lloyd				%/Number of unplanned departures :			
Support Needs Ass	ssociation I	House	£24,089.48	25	98%	0/0	Level C		Well Being
						KPI1 – Numbers establishing independence			
						Q1 – 100/65 Q2 – 100/67 Q3 – 98/65 Q4 – 100/67			
						Throughput - %/Number of people departing the service in 2007/08			
Older People with San	anctuary	Claudia Jones House and			1	98/10			
Ulcer Peoble with the	···cina	Liculate and							

						%/Number of		
						unplanned		
						departures :		
						0.3/1		
						KPI1 – Numbers		
						establishing independence		
						Q1 – 100/30 Q2 – 100/31		
						Q3 - 100/31		
						Q4 – 100/31		
						Throughput -		
						%/Number of		
						people departing the service in		
						2007/08		
						99/4		
						%/Number of		
						unplanned		
Older People with		Jubb Powell				departures :		
Support Needs	Servite Houses	House	£19,689.14	31	98%	0/0	Level C	Well Being
						KPI1 – Numbers		
						establishing independence		
						Q1 – 100/30 Q2 – 100/30		
						Q3 - 100/30		
						Q4 – 100/27		
						Throughput -		
						%/Number of		
						people departing the service in		
						2007/08		
						97/5		
Older People with								
Support Needs	Servite Houses	Servite House	£19,164.06	30	98%	%/Number of	Level C	Well Being

						unplanned		
						departures :		
						0/0		
						0/0		
						IZDIA Novelesia		
						KPI1 – Numbers		
						establishing		
						independence		
						Q1 – 97/37		
						Q2 - 100/38		
						Q3 – 97/37		
						Q4 – 100/36		
						4		
						Throughput -		
						%/Number of		
						people departing		
						people departing		
						the service in		
						2007/08		
						98/6		
						%/Number of		
						unplanned		
	Southgate					departures :		
Older People with	Churches & Wood					-		
Support Needs	Green HA	Rosecroft	£12,631.61	38	98%	1.75/2	Level C	Well Being
	Southgate		,					3
Older People with	Churches & Wood	John Aldis						
Support Needs	Green HA	House	£1,120.55	6		No data	Level C	Well Being
Capport Nocas	0.0011171	110030	21,120.00			KPI1 – Numbers	201010	TTO Doning
						establishing		
						establishing		
						independence		
						Q1 – 100/37		
						Q2 - 100/36		
						Q3 – 100/37		
						Q4 – 100/38		
						Throughput -		
						%/Number of		
						people departing		
Older People with		Passmore				the service in		
Support Needs	Step Forward	Edwards House	£68,793.11	36	98%	2007/08	Level A	Well Being
Guppoit Needs	Jicp i diwaid	Lawarus riouse	200,733.11	50	90 /0	2007/00	FEACIV	vvcii Deirig

		1					1	ı	1	
							102/4			
							102/4			
							%/Number of			
							unplanned			
							departures :			
							0/0			
							KPI1 – Numbers establishing			
							independence			
							macponachec			
							Q1 - 100/27			
							Q2 - 100/28			
							Q3 – 100/26			
							Q4 – 100/26			
							Throughput -			
							%/Number of			
							people departing			
							the service in			
							2007/08			
							103/3			
							100/0			
							%/Number of			
							unplanned			
							departures :			
Older People with	Stop Forward	Sylvia Lawla Court	£59,856.87	26		98%	0/0	Level A		Woll Poing
Support Needs	Step Forward	Court	109,000.07	20		96%	KPI1 – Numbers	Level A		Well Being
							establishing			
							independence			
							-			
							Q1 – 100/27			
							Q2 – 100/28 Q3 – 100/27			
							Q3 – 100/27 Q4 – 100/27			
							Q4 = 100/21			
							Throughput -			
							%/Number of			
							people departing			
Older Dearly with		Ob a mm . To a					the service in			
Older People with Support Needs	Step Forward	Cherry Tree House	£55,621.83	24	£2,622,725.24	98%	2007/08	Level A		Well Being
Support Needs	Jiep Forward	110036	£00,021.00	24	22,022,123.24	JO /0	1	LEVE! A	<u> </u>	wen being

I	1		I		I		101/3		I	
							%/Number of unplanned			
							departures :			
							0/0			
							KPI1 – Numbers			
							establishing independence			
							macpenachec			
							Q1 – 100/3			
							Q2 – 100/3			
							Q3 – 100/2 Q4 – 100/3			
							Q4 - 100/3			
							Throughput -			
							%/Number of			
							people departing the service in			
							2007/08			
							91/1			
							0/ /N			
							%/Number of unplanned			
							departures :			
People with HIV /	Kush Housing	Kush Supported								
AIDS	Association	Housing Service	£8,850.46	3	£8,850.46	98%	0/0	Level C		Well Being
					£2,803,154.88					
Level 3					,,					
Level 3							KPI2 – Numbers			
							with planned move			
							on			
							04 400/5			
							Q1 – 100/5 Q2 – 80/4			
							Q2 - 60/4 Q3 - 100/2			
							Q4 – 100/3			
	St Mungos									
Davida Ol	Housing	Variation B. I	0400 070 77	00		7501	Throughput -	1		Integrated Housing
Rough Sleeper	Association	Vartry Road	£466,379.77	22		75%	%/Number of	Level C		Board

						people departing the service in 2007/08 117/17 %/Number of unplanned departures :		
						KPI2 – Numbers with planned move on Q1 – 67/2 Q2 – 0/0 Q3 – 0/0 Q4 – 0/0 Throughput - %/Number of people departing the service in 2007/08 104/3 %/Number of unplanned		
Single Homeless with Support Needs	Broadway (form Housing Services Agency)	Broadway Short term	£80,636.84	16	75%	departures : 33/1	Level C	Integrated Housing Board
Single Homeless with	Broadway (form Housing Services	Northumberland	200,000.04	10	13%	KPI2 – Numbers with planned move on Q1 – 100/2 Q2 – 100/1 Q3 – 0/0 Q4 – 0/0	Level C	Integrated Housing
Support Needs	Agency)	Park	£37,725.26	7	75%	Throughput -	Level C	Board

1			I	 			%/Number of	I	I	
							people departing			
							the service in 2007/08			
							2007/06			
							46/3			
							%/Number of			
							unplanned departures :			
							0/0 KPI2 – Numbers			
							with planned move			
							on			
							Q1 - 100/1			
							Q2 - 0/0 Q3 - 0/0			
							Q4 – 0/0			
							Throughput -			
							%/Number of			
							people departing the service in			
							2007/08			
							106/3			
							%/Number of			
		Christian Action	Single				unplanned departures :			
Si	ngle Homeless with	(Enfield) Housing	Homeless							Integrated Housing
Sı	upport Needs	Association	Project	£36,954.71	22	75%	33/3 KPI2 – Numbers	Level C		Board
							with planned move			
							on			
							Q1 - 0/0			
							Q2 - 100/2 Q3 - 0/0			
							Q4 – 100/1			
Si	ngle Homeless with	Stonewall Housing	Holmdale				Throughput -			Integrated Housing
	upport Needs	Association	Terrace	£52,479.31	6	75%	%/Number of	Level C		Board

							2007/08 87/3 KPI2 – Numbers with planned move on Q1 – 100/2 Q2 – 43/3 Q3 – 50/1 Q4 – 50/2 Throughput -			
							%/Number of people departing the service in 2007/08 91/15			
Single Homeless with Support Needs	St Ignatius Housing Association Ltd	St Ignatius Housing Association Ltd	£133,346.81	49	£807,522.70	75%	%/Number of unplanned departures : 46/7	Level C		Integrated Housing Board
Generic	LBH Voluntary Sector Team	Haringey Corporate Voluntary Sector Team	£103,029.02	40	200,,222		N/A	Not Reviewed	Central support & development function	Well Being
		2333	2.03,020.02	.,			KPI1 – Numbers establishing independence Q1 – 100/21 Q2 – 100/21 Q3 – 100/21 Q4 – 100/21			
Refugees	Phoenix Community Care Ltd	Tenancy Support Service	£82,855.69	10		98%	Throughput - %/Number of people departing the service in	Level D		Well Being

						2007/08		
						100/0		
						%/Number of unplanned departures :		
						2.3/1		
						KPI1 – Numbers establishing independence		
						Q1 – 100/61 Q2 – 100/60 Q3 – 100/54 Q4 – 98/46		
						Throughput - %/Number of people departing the service in 2007/08		
						123/42		
						123/42		
						%/Number of		
		Turkish Cypriot				unplanned departures :		
	LBH Voluntary	Women's						
Refugees	Sector Team	Project	£124,727.27	45	98%	0.45/1 KPI1 – Numbers	Level C	Well Being
						establishing independence		
						Q1 – 100/3		
						Q2 - 100/3		
						Q3 – 100/3 Q4 – 100/3		
	LBH Voluntary	Ethiopian Community				Throughput - %/Number of people departing the service in		
Refugees	Sector Team	Centre	£8,228.17	3	98%	2007/08	Level C	Well Being

1	I	I	ı				I	I	
						100/0			
						%/Number of			
						unplanned			
						departures :			
						0/0			
						KPI1 – Numbers			
						establishing			
						independence			
						Q1 – 100/35			
						Q2 - 100/29			
						Q3 – 100/34			
						Q4 – 100/41			
						Throughput -			
						%/Number of			
						people departing the service in			
						2007/08			
						40.4/4.4			
						434/14			
						%/Number of			
		Faller				unplanned		Being temporarily	
	LBH Voluntary	Eritrean Community in				departures :		managed and supported by St	
Refugees	Sector Team	Haringey	£21,652.51	8	98%	0/0	Level D	Mungos	Well Being
						KPI1 – Numbers			
						establishing independence			
						Q1 – 98/45			
						Q2 – 100/47 Q3 – 100/52			
						Q4 – 100/49			
						Throughput - %/Number of			
		Haringey				people departing			
		Somali				the service in			
Refugees	LBH Voluntary Sector Team	Community & Cultural Centre	£102,394.28	44	98%	2007/08	Level C		Well Being
rverugees	Jector realii	- Cultural Certife	£102,334.20	44	90%		LEVELO	<u> </u>	wen being

T.	ı	T.			I	14040	ı	I	1
						110/18			
						%/Number of			
						unplanned			
						departures :			
						0.5/1			
						KPI1 – Numbers			
						establishing			
						independence			
						Q1 – 100/36			
						Q2 - 100/33			
						Q3 – 100/36			
						Q4 – 98/39			
						Throughput -			
						%/Number of			
						people departing			
						the service in 2007/08			
						110/13			
						%/Number of			
						unplanned			
	. 5.1.1.	Kurdish				departures :			
Defuses	LBH Voluntary Sector Team	Community	£80,089.87	33	98%	0.6/1	Level C		Well Daing
Refugees	Sector ream	Centre	1.00,009.07	- 33	96%	KPI1 – Numbers	Level C		Well Being
						establishing			
						independence			
						Q1 – 100/16			
						Q2 – 100/16 Q3 – 100/16			
						Q4 – 100/16			
						Throughput -			
						%/Number of			
						people departing the service in			
		Cypriot				2007/08			
	LBH Voluntary	Community							
Refugees	Sector Team	Centre	£40,443.97	16	98%	100/0	Level C		Well Being

	1	1			1		1	ı	ı	
							%/Number of unplanned departures : 0/0			
							KPI1 – Numbers establishing independence			
							Q1 – 100/46 Q2 – 100/46 Q3 – 100/46 Q4 – 98/48			
							Throughput - %/Number of people departing the service in 2007/08			
		1					102/3			
	LBH Voluntary	Kurdish Advice					%/Number of unplanned departures :			
Refugees	Sector Team	Centre	£109,769.14	46	£673,189.92	98%	0.5/1	Level C		Well Being
							KPI1 – Numbers establishing independence Q1 – 100/23			
							Q1 – 100/23 Q2 – 100/18 Q3 – 100/19 Q4 – 96/22			
							Throughput - %/Number of people departing the service in 2007/08			
		Haringey								
Women at Risk of Domestic Violence	Haringey Women's Forum	Women's Forum	£61,710.78	18	£61,710.78	98%	115/11	Level C		Safer Communities
Dulliestic violetics	Womension	Folum	201,710.70	10	201,710.70	30 /0		Level C		Salei Communices

					£1,542,423.40	%/Number of unplanned departures :		
Social Care/Long Term Support								
	Abbeyfield					KPI1 – Numbers establishing independence Q1 – 100/19 Q2 – 100/20 Q3 – 91/21 Q4 – 100/21 Throughput - %/Number of people departing the service in 2007/08 94/2 %/Number of unplanned departures:		
Frail Elderly	Muswell Hill Society	Abbeyfield Muswell Hill	£45,444.59	9	98%	2/2	Level C	Well Being
Frail Elderly	Hornsey Housing Trust	Abyssinia Court	£145,298.16	34	98%	KPI1 – Numbers establishing independence Q1 – 100/38 Q2 – 100/34 Q3 – 100/37 Q4 – 100/36 Throughput - %/Number of people departing	Level B	Well Being

I	I	I	 		I		Alan annian in		I	
							the service in 2007/08			
							2001/00			
							98/7			
							0.40			
							%/Number of			
							unplanned departures :			
							acpartares .			
							0/0			
							KPI1 – Numbers			
							establishing			
							independence			
							Q1 – 100/24			
							Q2 - 100/23			
							Q3 - 100/23			
							Q4 - 100/21			
							Throughout			
							Throughput - %/Number of			
							people departing			
							the service in			
							2007/08			
							2011			
							98/11			
							%/Number of			
							unplanned			
							departures :			
	Hornsey Housing	Margaret Hill					0.40			
Frail Elderly	Trust	House	£100,081.44	23		98%	0/0 KPI1 – Numbers	Level B		Well Being
							establishing			
							independence			
							Q1 - 100/12			
							Q2 – 100/13			
							Q3 – 100/13 Q4 – 100/13			
							Q4 - 100/13			
							Throughput -			
							%/Number of			
				_			people departing			<u>_</u> .
Frail Elderly	Servite Houses	Ashling House	£15,568.81	7	£306,393.00	98%	the service in	Level C		Well Being

							2007/08 98/1 %/Number of unplanned departures :			
							0/0			
People with Mental Health Problems	New provider from Jan 08	West Contract	£1,400,000.00	160		N/A			New Services - Mental Health Sector being re- commissioned in 2008/09. New 5 year contracts to be in place by Jan 09	Well being
People with Mental Health Problems	New provider from Jan 08	Central Contract	£1,400,000.00	160		N/A			New Services - Mental Health Sector being re- commissioned in 2008/09. New 5 year contracts to be in place by Jan 09	Well Being
People with Mental Health Problems	New provider from Jan 08	East Contract	£1,400,000.00	160	£4,200,000.00	N/A			New Services - Mental Health Sector being re- commissioned in 2008/09. New 5 year contracts to be in place by Jan 09	Well Being
	Haringey		2., 133,333.30	.00	3,333,33		KPI1 – Numbers establishing independence Q1 – 87/7 Q2 – 100/7 Q3 – 87/7 Q4 – 100/7			g
People with Learning Disabilities	Association for Independent Living	Philip Lane	£225,820.22	9		98%	Throughput - %/Number of people departing	Level C		Well Being

						93/3 %/Number of unplanned		
						departures : 6.6/2		
						KPI1 – Numbers establishing independence		
						Q1 – 100/30 Q2 – 100/30 Q3 – 100/30 Q4 – 100/30		
						Throughput - %/Number of people departing the service in 2007/08		
						100/2		
People with Learning	Haringey Association for Independent					%/Number of unplanned departures :		
Disabilities	Living	Support Service	£381,004.57	31	98%	0/0	Level C	Well Being
						KPI1 – Numbers establishing independence		
						Q1 – 100/17 Q2 – 100/18 Q3 – 100/17 Q4 – 100/17		
People with Learning	Haringey Association for Independent					Throughput - %/Number of people departing		
	HIGEPENGEN					people departing		

						2007/08		
						101/4		
						%/Number of unplanned departures :		
						0/0		
						KPI1 – Numbers establishing independence		
						Q1 – 100/5 Q2 – 100/4 Q3 – 100/4 Q4 – 100/5		
						Throughput - %/Number of people departing the service in 2007/08		
						95/1		
People with Learning	Haringey Association for Independent					%/Number of unplanned departures :		
Disabilities	Living	Wellesley Road	£102,500.13	5	98%	0/0 KPI1 – Numbers	Level C	Well Being
						establishing independence		
						Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4		
People with Learning	Hoffmann Foundation for	Hoffmann de Visme				Throughput - %/Number of people departing the service in		
Disabilities	Autism	Foundation	£49,291.19	4	98%	2007/08	Level C	Well Being

80/0 %/Number of unplanned departures: 0/0 KP11 – Numbers establishing independence Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4 Q4 – 100/4 Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/9 W/Number of people departing the service in 2007/08 100/0 %/Number of
%/Number of unplanned departures: 0/0 KPI1 – Numbers establishing independence Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
unplanned departures: 0/0 KPI1 – Numbers establishing independence Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4 Q4 – 100/4 Q4 – 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
unplanned departures: 0/0 KPI1 – Numbers establishing independence Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4 Q4 – 100/4 Q4 – 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
departures : 0/0
0/0 KPI1 – Numbers establishing independence Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
KPI1 – Numbers establishing independence Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
KPI1 – Numbers establishing independence Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
establishing independence Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
independence Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
Q2 = 100/4 Q3 = 100/4 Q4 = 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
Q3 – 100/4 Q4 – 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
Q4 – 100/4 Throughput - %/Number of people departing the service in 2007/08 100/0
Throughput - %/Number of people departing the service in 2007/08 100/0
%/Number of people departing the service in 2007/08 100/0
%/Number of people departing the service in 2007/08 100/0
people departing the service in 2007/08 100/0
the service in 2007/08 100/0
2007/08 100/0
100/0
9//Nlumbor of
0//Nlumbor of
Haringey unplanned
Association for departures : People with Learning Independent Whittington
People with Learning Independent Whittington Disabilities Living Road £58,061.07 4 98% 0/0 Level C Well Being
KPI1 – Numbers
establishing
independence
Q1 – 100/4
Q2 – 100/4
Q3 – 100/4
Q4 – 100/4
Throughout
Throughput - %/Number of
people departing
LBH Adult LBH - Adult the service in
People with Learning Placement Placement 2007/08

						100/0		
						%/Number of unplanned departures :		
						0/0		
People with Learning Disabilities	LBH Community Support Work Team	Floating Outreach Housing Support	£21,984.75	11		No data	Level C	Well Being
						KPI1 – Numbers establishing independence		
						Q1 – 100/20 Q2 – 100/20 Q3 – 100/20 Q4 – 100/20		
People with Learning	LBH Community Support Work	Community				Throughput - %/Number of people departing the service in 2007/08		
Disabilities	Team	Support	£22,323.62	9	98%	100/0	Level C	Well Being
						KPI1 – Numbers establishing independence		
						Q1 – 100/2 Q2 – 100/2 Q3 – 100/2 Q4 – 100/2		
						Throughput - %/Number of people departing the service in 2007/08		
People with Learning Disabilities	Lifeways Community Care	Supported Living-long term	£64,076.27	2	98%	100/0	Level C	Well Being

						%/Number of unplanned departures :		
						KPI1 – Numbers establishing independence		
						Q1 – 100/1 Q2 – 100/1 Q3 – 100/1 Q4 – 100/1		
						Throughput - %/Number of people departing the service in 2007/08		
						100/0		
People with Learning	Marcus & Marcus	Coleraine Road Mental Health				%/Number of unplanned departures :		
Disabilities	Ltd	Unit	102,310.54	11	98%	0/0 KPI1 – Numbers	Level C	Well Being
						establishing independence		
						Q1 - 100/4 Q2 - 100/4 Q3 - 100/4 Q4 - 100/4		
						Throughput - %/Number of people departing the service in 2007/08		
People with Learning						100/0		
Disabilities	Norwood	Tetherdown	£63,223.74	4	98%	%/Number of	Level C	Well Being

						unplanned departures :		
						0/0 KPI1 – Numbers establishing independence		
						Q1 – 100/9 Q2 – 100/9 Q3 – 100/9 Q4 – 100/9		
						Throughput - %/Number of people departing the service in 2007/08		
						75/0		
Decade with Leave in a						%/Number of unplanned departures :		
People with Learning Disabilities	Penta Hact	Haringey LD A	£129,560.92	10	98%	0/0	Level C	Well Being
						KPI1 – Numbers establishing independence		
						Q1 – 100/4 Q2 – 100/4 Q3 – 100/4 Q4 – 100/4		
						Throughput - %/Number of people departing the service in 2007/08		
People with Learning Disabilities	Precious Homes Ltd	Burgoyne Supported Housing Project	£101,438.72	4	98%	100/0 %/Number of	Level C	Well Being

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						unplanned departures :			
						departures .			
						0/0			
						KPI1 – Numbers			
						establishing			
						independence			
						0			
						Q1 – 100/9 Q2 – 90/9			
						Q2 - 90/9 Q3 - 100/10			
						Q4 – 100/10			
						Q			
						Throughput -			
						%/Number of			
						people departing			
						the service in 2007/08			
						2007/00			
						95/2			
						%/Number of			
		Demoklasi				unplanned			
People with Learning	Precious Homes	Burghley Supported				departures :			
Disabilities	Ltd	Housing Project	£202,877.43	11	98%	2.3/1	Level C		Well Being
210000111100		i i i i i i i i i i i i i i i i i i i	2202,01110		3075	KPI1 – Numbers			
						establishing			
						independence			
						Q1 – 100/3			
						Q1 = 100/3 Q2 = 100/3			
						Q3 – 100/3			
						Q4 – 100/3			
						Throughput -			
						%/Number of			
						people departing the service in			
						2007/08			
						100/0			
		Precious							
People with Learning	Precious Homes	Homes-272	070 070 04	•	2007	%/Number of	11 0		Wall Daire
Disabilities	Ltd	Lordship Lane	£76,079.04	3	98%	unplanned	Level C		Well Being

1	I	I	 				l	I	I	I
							departures :			
							0/0			
							KPI1 – Numbers establishing independence			
							Q1 – 100/9 Q2 – 88/8 Q3 – 100/8 Q4 – 100/9			
							Throughput - %/Number of people departing the service in 2007/08			
							97/1			
		Turnpike Lane					%/Number of unplanned departures :			
People with Learning Disabilities	Precious Homes Ltd	& Gathorne Road	£177,517.76	9		98%	2.8/1	Level C		Well Being
Disabilities	Ltu	Rudu	2177,317.70	9		90 /6	KPI1 – Numbers establishing independence	Level C		Well bellig
							Q1 – 100/3 Q2 – 100/3 Q3 – 100/3 Q4 – 100/3			
							Throughput - %/Number of people departing the service in 2007/08			
		Description					100/0			
People with Learning Disabilities	Precious Homes	Precious Homes - The Mews & Green Lanes	£76,079.04	3	£2,284,573.69	98%	%/Number of unplanned departures :	Level C		Well Being

1	1	I	l I			1	ı	ı	I
						0/0			
						0/0			
						KPI1 – Numbers establishing independence			
						Q1 – 95/22 Q2 – 100/20 Q3 – 100/21 Q4 – 100/23			
						Throughput - %/Number of people departing the service in 2007/08			
						96/2			
People with a Physical or Sensory	Habinteg Housing					%/Number of unplanned departures :			
Disability	Association	Habinteg HA	£7,943.96	17	98%	1.1/1	Level B		Well Being
						KPI1 – Numbers establishing independence			
						Q1 – 100/11 Q2 – 100/9 Q3 – 100/11 Q4 – 100/18			
		Speech &				Throughput - %/Number of people departing the service in 2007/08			
People with a	Haringey NHS	Language				0.45/4.0			
Physical or Sensory Disability	Teaching Primary Care Trust	Therapy Department	£18,488.49	5	98%	245/12	Level C		Well Being

						%/Number of unplanned departures :		
						0/0 KPI1 – Numbers establishing independence		
						Q1 - 100/58 Q2 - 100/59 Q3 - 100/58 Q4 - 100/54		
						Throughput - %/Number of people departing the service in 2007/08		
						127/50		
People with a		Winkfield				%/Number of unplanned departures :		
Physical or Sensory Disability	LBH Winkfield Resouce Centre	Floating Support	£80,000.00	34	98%	0.4/1	Level C	Well Being
,						KPI1 – Numbers establishing independence		Ü
						Q1 - 100/21 Q2 - 100/21 Q3 - 100/21 Q4 - 100/21		
						Throughput - %/Number of people departing the service in 2007/08		
People with a	I BULVI I					100/0		
Physical or Sensory Disability	LBH Voluntary Sector Team	Phoenix Group	£54,907.20	21	98%	%/Number of	Level C	Well Being

							unplanned departures: 0/0 KPI1 – Numbers establishing independence Q1 – 100/13 Q2 – 100/13 Q3 – 100/13 Q4 – 100/13 Throughput - %/Number of people departing the service in 2007/08 100/0 %/Number of		
People with a Physical or Sensory	Apna Ghar Housing						unplanned departures :		
Disability	Association	Apna Ghar	£22,317.47	12	£183,657.12	98%	0/0	Level B	Well Being
					£6,974,623.81				
Level 4					20,914,023.01				
People with Alcohol	Haringey Advisory						KPI2 – Numbers with planned move on Q1 – 100/2 Q2 – 50/1 Q3 – 0/0 Q4 – 0/0 Throughput - %/Number of people departing		
Problems	Group on Alcohol	Philip Lodge	£135,249.50	10		75%	the service in	Level C	Safer Communities

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		1	1	1	1		J	2007/08	1	1	
	ļ				1		ļ	105/5		1	
	ļ	1	1	1	1	1	ļ	%/Number of	1	1	
	ı	1	1	1	1	1	J	unplanned	1	1	'
	ı	1	1	1	1	1	Į.	departures :	1	1	
					<u> </u>			40/2		1	
				1	1	1		KPI1 – Numbers		1	1
	I	1	1	1	1	1	J	establishing	1	1	
	ı	1	Ţ	1	1	1	Į.	independence	1	1	'
	I	1	1	1	1	1	J	Q1 - 84/37	1	1	
	ı	1	Ţ	1	1	1	J	Q2 - 100/38	1	1	'
	I	1	1	1	1	1	J	Q3 – 97/38	1	1	'
	I	1	1	1	1	1	J	Q4 – 89/57	1	1	
	ı	1	1	1	1	1	Į.	Throughput -	1	1	
	I	1	1	1	1	1	J	%/Number of	1	1	'
	I	1	1	1	1	1	J	people departing	1	1	'
	I	1	1	1	1	1	J	the service in	1	1	
	I	1	1	1	1	1	1	2007/08	1	1	
	I	1	1	1	1	1	J	121/37	1	1	
	I	1	1	1	1	1	J		1	1	
	ı	1	Ţ	1	1	1	Į.	%/Number of	1	1	'
	I	1	Outros and	1	1	1	J	unplanned	1	1	
	People with Alcohol	Haringey Advisory	Outreach Project (Day	1	1	1	J	departures :	1	1	
'F	Problems	Group on Alcohol	Centre)	£116,911.84	38	£252,161.34	98%	8/15	Level C	1	Safer Communities
	100.55	O.Sup Internal	, , , , , , , , , , , , , , , , , , ,		1			0, 10			00.0.00
-		+	+		$\qquad \qquad -$			KPI2 – Numbers			
	ı	1	1	1	1	1	Į.	with planned move	1	1	
	ı	1	Ţ	1	1	1	Į.	on	1	1	
	ı	1	Ţ	1	1	1	Į.	2: 0/2	1	1	
	ı	1	Ţ	1	1	1	J	Q1 – 0/0 Q2 – 100/3	1	1	
	I	1	1	1	1	1	J	Q2 – 100/3 Q3 – 0/0	1	1	
	I	1	1	1	1	1	J	Q4 – 67/2	1	1	
	ı	1	Ţ	1	1	1	Į.		1	1	
	·	1,	Ţ	1	1	1	J	Throughput -	1	1	
P	People with Drug Problems	Haringey Advisory Group on Alcohol	Bacobarni Drug	640,000,00	5	1	75%	%/Number of	Level C	1	Safer Communities
Г	roblems	Group on Alconol	Roseberry Drug	£49,000.00			/5%	people departing	Level C	·	Safer Communities

1	I	1	1	1		the service in	1	I	
			1	1		2007/08			
				1	1	110/6			
		+		1		KPI2 – Numbers			
				1	1	with planned move			
				1	1	on			
				1	1	Q1 – 0/0			
				1	1	Q2 – 0/0 Q3 – 0/0			
				1		Q4 – 100/3			
				1		Throughput -			
				1	1	%/Number of			
				1	1	people departing the service in			
			1	1	1	2007/08			
				1		108/9			
				1	1	%/Number of			
	North West			1	1	unplanned departures :			
People with Drug	London Housing			1	1				
Problems	Association	NWLHA- PDR	£161,595.35	18	£210,595.35 75%	66/6	Level C		Safer Communities
						KPI2 – Numbers			
				1	1	with planned move			
				1	1	on			
				1	1	Q1 – 20/1			
				1	1	Q2 – 100/1 Q3 – 25/1			
			1	1		Q3 – 25/1 Q4 – 33/1			
				1		Throughput -			
				1	1	%/Number of			
				1	1	people departing the service in			
				1	1	2007/08			
Offenders or People	North West London Housing	North West London		1	1	189/15			
Olleriaera di l'edpio									

							%/Number of unplanned departures : 60/9 KPI1 – Numbers establishing independence Q1 – 100/2 Q2 – 100/3		
							Q3 – 100/3 Q4 – 100/3 Throughput - %/Number of people departing the service in 2007/08 92/1 %/Number of unplanned		
Offenders or People at risk of Offending	Penrose Housing Association	Knight Court	£10,552.53	3	£342,591.59	98%	departures : 0/0	Level C	Safer Communities
at notes one and	7100001011011	Tungik Oduk	210,002.00		20 12,00 1100	0070		2010/ 0	
							KPI1 – Numbers establishing independence		
							Q1 – 100/83 Q2 – 88/76 Q3 – 100/72 Q4 – 100/76		
							Throughput - %/Number of people departing the service in		
Young People Leaving Care	LBH Leaving Care Scheme	Care Leavers Scheme	£274,976.61	60		98%	2007/08 110/36	Level C	Children and Young People

Section Sect				I						
KPI2 Numbers with planned move on C1 - 100/1 C2 - 0/0 C3 - 0/0 C4 - 0/0 C3 - 0/0 C4 -							unplanned			
with planned move on O1 - 100/1 O2 - 0/0 O3 - 0/0 O4 - 0/0 Throughput - %/Number of people departing the service in O207/08 Oung People at Risk Christian Action (Entied) Housing Association Park E34,746.87 Community Patchwork Housing Patchwork Housing Community HA-										
Voung People at Risk Christian Action (Enfield) Housing Association Christian Action (Enfield) Housing Association Association Christian Action (Enfield) Housing Association Association Christian Action (Enfield) Housing Christian Action (Enfi							with planned move			
Q3 = 0/0 Q4 + 0/0 Throughput - %/Number of people departing the service in 2007/08 106/3 %/Number of unplanned departures: Christian Action (Enfield) Housing Association Park E34,746.87 4 75% 66/2 Level C Children and Young People KPI2 – Numbers with planned move on Q1 = 100/2 Q2 = 100/3 Q3 = 0/0 Q4 + 100/1 Throughput - %/Number of people departing the service in 2007/08 Some units not available due to Children and Young							Q1 – 100/1			
Some units not awailable due to Children and Young Poople departing the service in 2007/08 Christian Action (Enfield) Housing Young People at Risk Association Christian Action (Enfield) Housing Young People at Risk Association Northumberland Park £34,746.87 4 75% 66/2 Level C Children and Young People E34,746.87 4 75% 66/2 Level C Children and Young People Community Patchwork Housing Community HA-							Q3 - 0/0			
Young People at Risk Christian Action (Enfield) Housing Association Young People at Risk Northumberland Park £34,746.87 4 75% 66/2 KPI2 – Numbers with planned move on Q1 – 100/2 Q2 – 100/3 Q3 – 0/0 Q4 – 100/1 Throughput- %/Number of unplanned departures: Children and Young People People Community Housing Patchwork Housing Community HA-							%/Number of people departing the service in			
Christian Action (Enfield) Housing Association Northumberland Park E34,746.87 4 75% 66/2 Level C Children and Young People KPI2 – Numbers with planned move on Q1 – 100/2 Q2 – 100/3 Q3 – 0/0 Q4 – 100/1 Throughput - %/Number of people departing the service in 2007/08 Community Housing Community HA-							106/3			
Young People at Risk							unplanned			
KPI2 – Numbers with planned move on Q1 – 100/2 Q2 – 100/3 Q3 – 0/0 Q4 – 100/1 Throughput - %/Number of people departing the service in 2007/08 Some units not available due to Children and Young	Young People at Risk			£34 746 87	4	75%	66/2	Level C		Children and Young People
Community Patchwork Housing Community HA-	. can.g . copic at their	, idead and i		20 1,1 10:01	•		KPI2 – Numbers with planned move	2000.0		Теоріо
%/Number of people departing the service in Community Patchwork Housing Community HA- Community Patchwork 2007/08 Some units not available due to Children and Young							Q2 – 100/3 Q3 – 0/0			
Housing Community HA- available due to Children and Young		Community	Patchwork				%/Number of people departing the service in		Some units not	
	Young People at Risk	Housing Association	Community HA- Young Persons	£447,011.97	43	75%	87/8	Level C		Children and Young People

1		1			ı	I	1	
						%/Number of unplanned departures :		
						25/6		
						KPI2 – Numbers with planned move on		
						Q1 – 100/1 Q2 – 100/2 Q3 – 100/1 Q4 – 0/0		
						Throughput - %/Number of people departing the service in 2007/08		
						100/4		
						%/Number of unplanned departures :		
Young People at Ris	EPIC Trust (Alone In London)	Lansdowne Road	£112,167.18	8	75%	0/0	Level C	Children and Young People
Toding People at Nis	K III LUIIUUII)	Roau	2112,107.10	0	13/6	KPI1 – Numbers establishing independence	Level C	Георіе
						Q1 - 100/7 Q2 - 87/7 Q3 - 100/7 Q4 - 100/6		
		A				Throughput - %/Number of people departing the service in		
	LBH Housing	Accomm Support Officer				2007/08		Children and Young
Young People at Ris	k Services	Youth Offending	£37,585.00	10	98%	70/1	B/C	People

							%/Number of unplanned departures : 3.5/1 KPI2 – Numbers with planned move on Q1 – 0/0 Q2 – 0/0		
	Rainer Housing	Hermitage & Cavendish					Q3 – 0/0 Q4 – 0/0 Throughput - %/Number of people departing the service in 2007/08 96/1 %/Number of unplanned departures :		Children and Young
Young People at Risk	(North London)	Road Stapleton Hall	£25,044.84	6		75%	100/1 KPI2 – Numbers with planned move on Q1 – 0/0 Q2 – 0/0 Q3 – 0/0 Q4 – 0/0 Throughput - %/Number of people departing the service in 2007/08	Level C	People Children and Young
Young People at Risk	(North London)	Road	£57,492.33	6	£989,024.80	75%	. 30, 1	Level C	People

					-		%/Number of unplanned departures :			
		Teenage Parent			1					2:::1
Teenage Parents	Epic Trust	Floating Support	£103,000.00	20			N/A	Not Reviewed	New service	Children and Young People
							KPI2 – Numbers with planned move on Q1 – 0/0 Q2 – 100/1 Q3 – 0/0 Q4 – 0/0 Throughput - %/Number of people departing the service in 2007/08 98/1			
	Community Housing	Young Mother &					%/Number of unplanned departures :		Being	Children and Young
Teenage Parents	Association	Baby Unit	£70,467.95	11	£173,467.95	75%	0/0	N/A	decommissioned	People
Hamalaa Familia		Tenancy					KPI1 – Numbers establishing independence Q1 – 95/722 Q2 – 99/741 Q3 – 99/747 Q4 – 98/729			Children and Vouce
Homeless Families with Support Needs	EPIC Trust	Support Service HARTS	£2,841,739.47	658		98%	Throughput - %/Number of	Level B		Children and Young People

							people departing the service in 2007/08 107/421 %/Number of unplanned departures :		
							KPI1 – Numbers establishing independence Q1 – 93/349 Q2 – 99/359 Q3 – 100/407 Q4 – 100/444 Throughput - %/Number of people departing the service in 2007/08 132/370		
Older People with Support Needs	Novas Ouvertures Group	60+ In Haringey	£1,304,000.00	300		98%	%/Number of unplanned departures : 2/31	Level C	Well Being
Support Needs	Gloup	OUT III I Iailiigey	21,504,000.00	300		30 /0	KPI1 – Numbers establishing independence Q1 – 98/510 Q2 – 97/548 Q3 – 97/550 Q4 – 97/552	Level C	well bellig
Single Homeless with Support Needs	Community Housing Association	Key Support	£1,449,631.63	420	£5,595,371.10	98%	Throughput - %/Number of people departing	Level B/C	Integrated Housing Board

						the service in 2007/08		
						121/314		
						%/Number of		
						unplanned departures :		
						2.9/65		
			1					
						KPI1 – Numbers establishing		
						independence		
						Q1 – 100/7		
						Q2 - 100/11 Q3 - 100/16		
						Q4 – 100/4		
						Throughput - %/Number of		
				1		people departing		
						the service in 2007/08		
						120/7		
						%/Number of		
	Christian Action	Domestic Violence				unplanned departures :		
Women at Risk of Domestic Violence	(Enfield) Housing Association	Floating Support	£42,025.00	10	98%	0/0	Level C	Safer Communities
Democra Violence	7 tooosiation	Сарроп	212,020.00			KPI2 – Numbers		Salor Communico
				1		with planned move on		
						Q1 – 40/4		
				1		Q2 – 100/6 Q3 – 100/9		
						Q4 – 100/9		
Women at Risk of	Haringey Womens	Haringey				Throughput -		
Domestic Violence	Aid	Womens Aid	£183,682.15	15	75%	%/Number of	Level C	Safer Communities

								•
						people departing the service in 2007/08		
						147/26		
						%/Number of unplanned departures :		
			1	1		23/6		
						KPI2 – Numbers with planned move on		
						Q1 – No data Q2 – 100/240 Q3 – 100/218 Q4 – No data		
						Throughput - %/Number of people departing the service in 2007/08		
						254/318		
W and Pill of		Hearthstone DV				%/Number of unplanned departures :		
Women at Risk of Domestic Violence	LBH Hearthstone	Advice and Support Centre	£50,000.00	1278	75%	0/0	Level C	Safer Communities
Domestic Visiones	EBITTO GIVENO	Ouppoint Contact		12.0	.5%	KPI2 – Numbers with planned move on	2010. 0	Outer Communication
						Q1 – 100/6 Q2 – 100/5 Q3 – No data Q4 – 100/5		
Women at Risk of Domestic Violence	Newham Asian Women's Project	Haringey Asian Women's Aid	£127.755.00	10	75%	Throughput - %/Number of people departing	Level C	Safer Communities
Women at Risk of Domestic Violence	Newham Asian Women's Project	Haringey Asian Women's Aid	£127,755.00	10	75%	%/Number of people departing	Level C	Safer Communities

23.IIOSIO VISIOIIO			220,100.00	7	1070	KPI2 – Numbers with planned move on Q1 – 50/1 Q2 – 50/1 Q3 – 67/2 Q4 – 100/1 Throughput - %/Number of	. Tot However	Ca.o. Communicos
Women at Risk of Domestic Violence	Newlon Housing Group	Dispersed Units for Women / Children Fleeing DV	£25,793.00	4	75%	unplanned departures: 0/0 KPI2 – Numbers with planned move on Q1 – 0/0 Q2 – 0/0 Q3 – 0/0 Q4 – 0/0 Throughput - %/Number of people departing the service in 2007/08 100/0 %/Number of unplanned departures: 0/0	Not Reviewed	Safer Communities
						the service in 2007/08 155/16 %/Number of		

						2007/08 133/8 %/Number of unplanned departures:		
					£8,097,392.81			
Level 5					_			
Older People with Support Needs	Metropolitan Care & Repair	Metropolitan Care & Repair	£129,073.45	318		N/A	Level A/B	Well Being
	LBH Community Alarms	Community Alarms	£224,350.90	725	£353,424.35	N/A	Level B	Well Being

* Note: SPPB agreed not to fully decommission the supported housing provision for the single homeless - However, the needs mapping commissioned for this client group suggested that up to a 40% reduction in capacity is very possible - This approach was agreed by the SPPB - Inclusion of CARA services in tier 2 is not specific to CARA but simply reflects this fact

Total Annual Contracted Expenditure

£20,414,337.52

Expenditure less Social Care/Long Term Tier

£13,439,713.71

Key to Performance Definitions and QAF Scores:

- The six QAF standards include:
- Support Planning
- Health and Safety
- Managing Risk
- Protecting people from abuse
- Fair access and equal opportunities
- Complaints
- QAF scores against each standard are:
- Level A Excellent/Leading Practise
- Level B Good level of quality
- Level C met the required standards
- Level D below required standards
- KPI Definitions are:
 - KPI1 Percentage of service users who have been supported to establish independent living

Note: KPI1 covers both long term accommodation based services like sheltered housing and short term floating support services that either support vulnerable people living in ordinary housing (Council tenants, private tenants, owner occupiers etc.) or homeless households that are either in temporary accommodation or who have no fixed address.

Short term services offering floating support may expect a much greater level of turnover and throughput than for sheltered housing aimed at older residents. For many floating services as they are more often likely to be dealing with socially excluded and difficult to engage households, it is not surprising that for some of these services the level of unplanned departure might be slightly higher than long term sheltered housing. This may be particularly true of larger services such as Key Support and HARTS aimed at homeless households.

However, performances that fall below 95% would be the cause for concern and indicate poor performance against all types of service covered by KPI1. In addition floating support services with little or no throughput in a year would also be of concern and indicate poor performance. As these are short term services for people living in their own homes, it is expected that floating support should be achieving a good level of positive throughputs.

KPI2 - Percentage of service users who moved on in a planned way

Note: This KPI covers short term accommodation based services (offers housing and support for up to 2 years). This might include supported hostels for the single homeless, young people etc. Where a short term service covered by KPI2 achieves no departures for two quarters or more in a year, then this would be the cause for concern and indicate poor performance. In addition any performance falling below the 75% target would be the cause of concern.

Appendix 3 - Key Stakeholder Questions and Participants

Q1 Having reviewed Appendix 2 are any of the services and projects critical to your agency in terms of the delivery of your LAA targets and other key performance indicators?

Q2 If so have you any empirical or qualitative evidence to support this?

Q3 Are any of the services and projects key in terms of delivering against any critical needs or unmet needs that your agency has identified and if they are can you specify these needs?

Q4 Do you have any robust needs evidence and analysis to support this?

Q5 If you have identified services in Appendix 2 that are key in terms of delivering against your performance indicators and targets and/or needs, can you please describe what the impact would be if Supporting People investment and funding is withdrawn?

Q6 Are there other sources of funding that could be accessed to fund these services?

Q7 Do you have evidence of the quality outcomes being delivered by these services and if so what is this; how was it gathered and how was it assessed?

Q8 Have you any suggestions and comments on how the SP savings might be achieved without the loss of key services?

Q9 Are there any areas of unmet need or key priorities, as they relate to vulnerable households, which the services in Appendix 2 don't appear to be addressing?

Q10 If there are can you specify these and provide the evidence to support this?

Q11 Overall do you have any comments, evidence or thoughts on the impact and benefits of the Supporting People programme and services it funds (see Appendix 2) – Can you specify these?

Q12 Do you think ring-fencing is necessary and if so do you think it should be applied to the whole programme of parts of the programme?

Q13 If you think that partial ring-fencing is justified can you specify which sectors should be ring-fenced and why?

Q14 If ring-fencing is considered as a likely option how long do you think it should remain in place and do you have any suggestions on how ring-fencing should be approached?

Q15 Any further issues not covered by the above?